8ᵗʰ City Update

Issue 3: Q2/2016 (June)

ERDF Programme 2014-20, Strategic Intervention: Scotland's 8ᵗʰ City - the Smart City

The **8ᵗʰ City Update** is a newsletter for members of the 8th City Advisory Group. It provides an overview of recent programme activity plus links to relevant policy/strategy. The **8ᵗʰ City Update** is produced on a quarterly basis, with input and contributions welcomed from across the Scottish cities and wider partners.

8ᵗʰ City programme – Report on Progress

8ᵗʰ City programme activity during Quarter 2 of 2016 has largely been centred on the revision and re-submission of operation applications. Following on from the submission of eleven applications for the January 2016 deadline - summarised in Issue 2 of the **8ᵗʰ City Update** – (in addition to the PMO/Management Costs operation application submitted in November 2015), feedback was provided by Scottish Government's Structural Funds Team in advance of the operation applications being presented to the Managing Authority's Approval Panel (MAAP).

The 8ᵗʰ City PMO met with the Managing Authority (MA) on 6ᵗʰ May to receive this feedback and it was noted that the following applications were sufficiently developed to be presented to the MAAP:

- Smart Infrastructure – Intelligent Street Lighting: Aberdeen; Glasgow; Perth
- 8ᵗʰ City Programme Management Office
- Data (H&I): Inverness
- Data (LUPS): Aberdeen; Dundee; Edinburgh; Glasgow; Perth; Stirling

These operation applications were agreed in principle at the MAAP on 20ᵗʰ of May, subject to Ministerial approval.

All other 8ᵗʰ City operation applications were assessed as requiring revision prior to presentation to a further MAAP meeting, arranged for 20ᵗʰ June. The PMO provided cities with written feedback from the Managing Authority in order to enable revised Operation applications to be re-submitted for initial review on 3ʳᵈ June 2016. It should be noted that this feedback included Managing Authority's concerns in relation to the eligibility of: some elements of the Smart Services – Energy; Smart Infrastructure – Open Wireless; and Smart Infrastructure – Innovation Labs. The PMO worked with cities to resolve these and other issues.

At the MAAP meeting of 20ᵗʰ June, the following operations applications were approved (again, subject to Ministerial sign-off):

- Smart Infrastructure – Innovation Lab: Perth
- Smart Services – Health: Stirling
- Smart Services – Energy: Aberdeen; Stirling
- Smart Services – Mobility (H&I): Inverness

Match-Funding Guarantee Letters are required for the above 'approved in principle' operation applications. These are to be submitted to Glasgow (acting as the Lead Partner). It is expected that the receipt of these Match-Funding Guarantee Letters will trigger the MA's issuing of formal offer of grant letters for the approved operations. Glasgow will then arrange for Partnership Agreements (PAs) to be issued to cities.

The remaining operation applications will be subject to review and revision during July and August in order that they can be presented to a further meeting of the MAAP (scheduled for September 2016). The following operation applications are currently being worked on prior to being re-submitted to the MAAP:

- Smart Services – Mobility (LUPS): Aberdeen; Dundee
- Smart Services – Operations Centre/Public Safety: Dundee; Perth
- Smart Infrastructure – Open Wireless: Dundee

In addition to working on revision and re-submission of operation applications, 8th City partners have worked collaboratively with the PMO to approve the 8th City Programme Assurance Framework

This Framework is a manual for both the cities and PMO, which provides guidance and strategies for effective Project and Programme Management. This includes the following areas of responsibility:

- Marketing and communication requirements;
- Finance arrangements;
- Project Initiation Documents;
- Project planning and reporting;
- Risks and issues management; and
- Performance management.

During Quarter 2 of 2016 a meeting was arranged of the 8th City Advisory Group & Data workshop. This took place on 27th April in Perth and the PMO presented a draft approach to Performance Management, Stakeholder Engagement and Project Planning. Further information on these areas of activity is included elsewhere in this issue of the **8th City Update**. At this meeting it was also agreed that cities would work on draft Project Initiation Documentation (PIDs) for each of their respective operations. It was subsequently agreed that preparation of PIDs would be via a 2-stage approach, with the PIDs for operations approved at the MAAP meeting in May (i.e.: Smart Infrastructure – Intelligent Street Lighting; PMO; and Data Cluster - LUPS and H&I) required by 5th August (an initial date of 30th June had been agreed by partners but this was subsequently extended).

Completion of PIDs for all other Operations was deferred until the outcome of the MAAP meeting in June. However, the PMO further advised that cities can work on these particular PIDs during June, if they so wish, on the understanding that they do so at their own risk. PIDs require to be completed by Project and by City.

Now that a number of 8th City operations have been approved, partners are reminded that it was previously agreed by the Strategic Board that the SCA Communications Manager will co-ordinate media announcements for the various 8th City Programme Operations. This will be carried out in line with the Marketing & Publicity requirements for ERDF funding.

Looking ahead to Quarter 3 of 2016, partners are reminded of the need to instigate initial discussion on further projects/operations that could be funded through the uncommitted ERDF balance.

Cities were contacted (on 15th May) with a request to submit outline project proposals to the PMO by 16th August, with a view to these being discussed at the 8th City Advisory Group on 24th August. It was further intended that a subsequent date would be set up for the Advisory Group in late September to review these proposals and to finalise recommendations for the Strategic Board. However, this was on the basis that the MA's Approval Panel would meet during October (rather than the current proposed date during September). The PMO is seeking updates from the MA regarding these timescales.

Thanks to all members of the 8th City Advisory Group for involvement and work in support of this programme.

Jonathan Brown

8th City Stakeholder Engagement Strategy – Draft for Comment

As agreed at the 8th City Advisory Group meeting of 27th April, a draft Stakeholder Engagement Strategy has been produced by the PMO to support planning and delivering of engagement activity across the 8th City programme. This will be circulated on Monday 4th July to 8th City partners, with feedback welcomed over the following weeks.

In developing the draft Strategy the approach has been taken to include a number of 'template' tables which, when populated with information about project/operations, will form the initial Stakeholder Engagement action plans for each 8th City project; collation of these action plans will further inform stakeholder engagement activity at the 8th City programme level.

Stephen Birrell

8th City Programme - Data Cluster Update

The 8th City programme is being progressed via themed 'clusters' of Smart City activity. In November 2015 8th City partners agreed these clusters as: Data; Smart Infrastructure; Smart Communities; and Smart Services (Energy; Health; Mobility; and Public Safety). Of these seven clusters, Data is the only one so far which has involvement and participation of all seven Scottish cities.

Data cluster workshops have been held on 27th April and 28th June 2016. These sought to align individual city plans and the various 'Work Packages' that form the Data cluster, which are noted as follows:

1. Data standards – for which Aberdeen has been nominated as lead.
2. Data publication platform – for which Dundee has been nominated as lead.
3. Data analytics – for which Glasgow has been nominated as lead.
4. Community & Capacity Building – for which Edinburgh has been nominated as lead.

At both workshops each city provided a brief update on their progress, plans and challenges. In addition, there was discussion about the importance of linking with the SCA's Smart Cities Maturity Model and the Smart Cities Scotland Blueprint work. It was also agreed that the Data cluster will have 7 separate Project Initiation Documents (PIDs) with one PID per city covering the four packages

There is a Knowledge Hub thread for cities to share information on PIDs or any other work that might be relevant (feedback, update on progress, challenges): https://khub.net/group/scotland-s-8th-city-strategic-intervention/forum/-/message_boards/message/20104377

Further information on notes & actions following both workshops can be accessed via the Knowledge Hub link above.

Petya Todorova

EUMIS Training

The 8th City PMO has engaged with Scottish Government's Structural Funds Team to arrange bespoke training for 8th City programme representatives.

Taking place on the afternoon of 24th August (at the Europa Building, 450, Argyle Street) the EUMIS training will cover: Adding applications; Claims process; and Verifications.

For the EUMIS training, it is recommended that participants should be whoever will be charge of the operations/projects, and whoever will be responsible for inputting the data. It is also noted that whoever is in charge of the operation needs to understand their obligations in terms of audit requirements and then make sure their finance team are aware of this.

As part of wider engagement on the 8th City programme, Scottish Government input to the 8th City Advisory Group on 24th August will also include:

- Defining outcomes and Measuring Success
- Opportunities for SMEs as a result of some of the pilots

Information provided by Louisa Harvey, Senior Compliance and Portfolio Manager, Scottish Government

Update from Lucille Brown, SCA National Future Cities Development Manager

Smart Cities Scotland Blueprint

The SCA Leadership Group, comprising the various city Chief Executives, Leaders, and also the Government Minister Paul Wheelhouse MSP (standing in for Keith Brown MSP), met on 20th June and received a presentation on the Smart Cities Scotland Blueprint. The Blueprint was enthusiastically 'welcomed' by the Leadership Group and the Blueprint's key actions were all approved.

The next step will be to finalise the commission with Urban Foresight, to ensure all Smart Cities Scotland Blueprint outputs have been delivered. After this, work will be done to detail how to implement key actions. Additional resource will be needed to progress these Smart Cities Scotland ambitions, with current capacity to be assessed as part of the immediate next steps.

Thanks again for your contributions to the creation of the Smart Cities Scotland Blueprint.

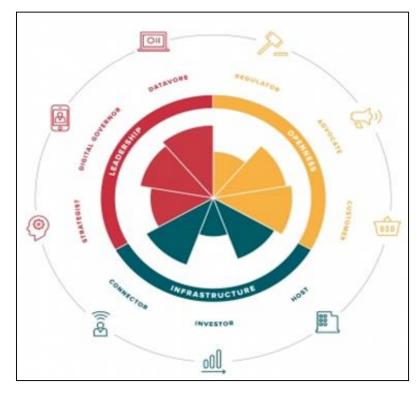## Nesta CITIE Scotland – Nesta analysis 2016

CITIE: City Initiatives in Technology, Innovation and Entrepreneurship

Scottish cities have been participating in analysis undertaken over the past couple months by researchers at Nesta. Findings will be shared with the Scottish Cities Alliance partners and it is expected that the findings will give guidance to help set the trajectory for the SCA Smart Cities workstream, helping to highlight areas of focus to complement the findings of the Smart Cities Scotland Blueprint.

CITIE comprises three main components:

1. A framework for understanding how policy in nine key areas at the city level can be used to support innovation and entrepreneurship (see schematic, opposite, for an overview of the nine areas).

2. A diagnostic tool that allows cities to understand how they perform against this framework relative to over 40 global cities, the Nordic Region and the UK Northern Powerhouse Region

3. A range of examples and case studies that shine a light on best practice from around the world.

The framework helps city governments to recognise where they are excelling and where they could benefit from adopting best practices from other global cities.

CITIE provides city policymakers with a resource to support the development of policy initiatives to catalyse innovation and entrepreneurship in cities. Explore the CITIE framework, diagnostic tool, and case studies from the previous cities that were assessed at: www.citie.org

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European Week of Regions and Cities (EWRC)

The European Week of Regions and Cities (formerly called OPEN DAYS) is an annual event for cities and regions to showcase their capacity to create growth and jobs, implement EU cohesion policy, and prove the importance of the local and regional level for good European governance.
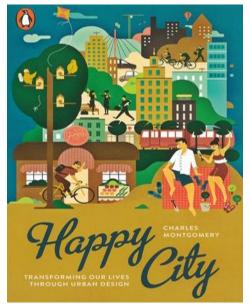

EWRC 2016 takes place from 10th – 13th October in Brussels. The Scottish Cities Alliance is working with partners across a number of other European cities to plan an event during EWRC. The '**Smart Cities – Smart Ambitions**' event takes place on 11th October and will focus on the intercity approach within cities and city regions to developing the smart city market place. Further information on the workshop will be circulated in due course. Registration for the event opens on 8th July via the EWRC website.

The Scottish Cities Alliance, on behalf of Scottish cities, led on partnership application for the EWRC event. Participating cities are: the Danish 5 Pack (Copenhagen, Aarhus, Aalborg, Vejle and Odense), the Finnish '6Aika' consisting of Helsinki, Espoo, Vantaa, Tampere, Turku, Oulu, the Polish city Gdansk as well as the Basque Country, with the cities of Bilbao, Santander and Vitori. Information on the European Week of Regions and Cities is available via: http://ec.europa.eu/regional_policy/regions-and-cities/2016/index.cfm

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Designing Happy Cities

"How do cities influence the way we move, behave and feel? How do they influence our carbon emissions, our loneliness or our engagement with our neighbours, close friends and strangers?"
Charles Montgomery, author of the acclaimed book **Happy City, Transforming Our Lives Through Urban Design**, explores the connection between urban design and happiness.

The way buildings, neighbourhood and cities are designed has a profound effect on health and happiness:
"*The life – shaping power of urban design isn`t always obvious. But design has huge consequences for people, the economy and the planet. The good news: the happy city, the green city and the low – carbon city are the same place, and everyone can help build it.* "

For further information go to: www.thehappycity.com

There is an upcoming talk by **Marten Sims, Senior Design and Engagement Specialist** of *Happy* **City**. Taking place at the Future Cities Catapult, London on 6th July 2016, the talk will present a selection of Happy City's experiments and case studies that explore the connection between urban design and happiness.

Charles Montgomery's TED talk about the **Happy City Experiment** can be accessed at: https://www.youtube.com/watch?v=7WiQUzOnA5w

Charles is also one of the lab team members of the BMW Guggenheim Lab which is a mobile lab that travelled globally to inspire new ways of thinking about urban life.

The next 8th City Update (Q3/2016) will be produced at the end of September. This will include a further update on 8th City programme activity and partners will be contacted for contributions and suggestions regarding content.